

# Statement of Investment Policy and Objectives

1 July 2018



Issued by The New Zealand Anglican Church Pension Board

# Christian KiwiSaver Scheme

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# 1. Introduction

This Statement of Investment Policy and Objectives (*SIPO*) applies to the Christian KiwiSaver Scheme (*Scheme*).

When read together with our Ethical Investment Policy and our Responsible Investment Statement (see below), the SIPO provides a complete picture of the investment policy and objectives of the Scheme and of our investment philosophy.

The SIPO:

- specifies the Trustee's overall investment objectives for the Scheme;
- details the Scheme's investment strategy;
- records the allocation of responsibilities as between the Trustee and its Investment Committee;
- specifies the terms of the investment mandates and constraints to be observed by the Investment Committee; and
- details the process to follow in the event of a breach of the SIPO.

This SIPO takes effect on 1 July 2018 and replaces the version dated 15 March 2018. The next review of the SIPO is anticipated to be no later than November 2018. However, in the event of a major event impacting the Scheme's investments the Trustee will consider reviewing the SIPO earlier.

The most current versions of this SIPO, and of our Ethical Investment Policy and Responsible Investment Statement, are available on the offers and schemes register entries for the Scheme (on the Disclose website <u>www.disclose-register.companiesoffice.govt.nz/</u>) and on the Scheme's website at <u>www.christiankiwisaver.nz/documents</u>.

#### Scheme details

The Scheme is registered under the Financial Markets Conduct Act 2013 (**FMCA**) as a restricted KiwiSaver scheme. The purpose of the Scheme is to provide retirement benefits directly to individuals in accordance with the FMCA and the KiwiSaver Act 2006.

The Scheme is offered only to:

- employees of organisations whose primary activities are, in the Trustee's opinion, Christian
  mission or ministry (including employees of charitable entities associated with or operating in the
  Christian Church, or employees of entities which the Trustee approves as having a Christian
  special character); and
- persons who express a Christian faith and have a commitment to Christian community involvement when applying (and their immediate family members and dependants).

The Scheme was established in 2007 and is currently governed by a trust deed dated 7 March 2018 as amended from time to time.

The Scheme offers three funds for members to invest in – the Growth Fund, the Balanced Fund, and the Income Fund (each a *Fund*). Members can invest in any Fund or a mix of Funds.

#### Trustee

The FMCA requires the Trustee to exercise the care, diligence and skill that a prudent person whose profession or business is (or includes) acting as a trustee or investing money on others' behalf would exercise in the same circumstances.

The Trustee is responsible for ensuring the SIPO, the Ethical Investment Policy and the Responsible Investment Statement are adhered to. The key responsibilities of the Trustee, as they relate to the investments made by the Scheme, are:

- to maintain an investment governance framework;
- to agree investment beliefs and an investment process;
- to set investment objectives and risk tolerances for each Fund;
- to determine an investment strategy (including benchmark asset allocations and permitted ranges) for each Fund;
- to implement that investment strategy; and
- to monitor each Fund's investment performance and compliance with strategic limits.

The Trustee of the Scheme is The New Zealand Anglican Church Pension Board (*Board*).

The Board is responsible for reviewing the SIPO, the Ethical Investment Policy and the Responsible Investment Statement. The SIPO will be reviewed no less frequently than annually, or more frequently as it may consider appropriate (including, for example, as a result of significant changes to market conditions or relevant government policy). The Ethical Investment Policy and the Responsible Investment Statement will be reviewed by the Board as it may consider appropriate.

The Board approves each new SIPO (and any changes to the Ethical Investment Policy and the Responsible Investment Statement) by resolution. If the Board changes the SIPO, Ethical Investment Policy or Responsible Investment Statement, any material changes will be advised in the Scheme's next Annual Report.

#### **Investment Committee**

The Board has devolved the exercise of its power of investment, but not its investment responsibilities, to an Investment Committee of the Board (*Committee*). The Committee is appointed in accordance with section 4.9(a) of Title B Canon XIV, part of the Code of Canons of the Anglican Church.

The Committee must comply with the investment policies set by the Board. The Committee has developed a Policies, Authorities and Limits (*PALS*) document which sets out the context within which it works.

The Committee maintains a conflicts of interest policy and each Committee member is required to disclose interests which the member believes may have the potential to lead to conflicts or may be relevant to the perception of their conduct as a member of the Committee.

The Committee implements the investment strategy for each Fund by investing that Fund's assets (excluding forests and forest land) in The New Zealand Anglican Church Pension Board Investment Trust (*Investment Trust*), an underlying investment fund of which the Board is trustee and which is managed by the Committee.

The Board employs professional investment management staff who invest most of the Investment Trust's investments directly on behalf of the Committee. The Board's management are also accountable for:

- monitoring all aspects of the Scheme's investments and reporting on a quarterly basis to the Committee;
- confirming on a quarterly basis whether the Scheme's investments comply with the SIPO, the Ethical Investment Policy and the Responsible Investment Statement; and
- advising on the appointment of any external fund managers and on the overall strategy and tactical asset allocation for each Fund.

# 2. Investment philosophy

The Board stresses capital preservation, diversification and endeavouring to enhance returns for a range of risk profiles.

The Board aims to add value by making active decisions on investments over time. The Board believes that although investment markets are generally efficient, asset prices do not always reflect fair value and investors do not always behave rationally.

The Board recognises that long term strategic asset allocations will be the prime source of investment returns. Where appropriate, the Board seeks to add further value via stock selection.

This philosophy governs the basis on which the Committee implements the investment strategy for each Fund on behalf of the Board. The investment results are monitored with this philosophy in mind.

#### 2.1 Ethical investment policy and responsible investment statement

In summary terms, the Board endeavours to avoid direct investments:

- in the armament manufacturing industry, gaming industry, tobacco industry, pornography industry and breweries;
- which result in unnecessary exposure to companies whose primary focus is the extraction and production of fossil fuels (subject to retaining the ability to hedge energy price risk);
- where the activities of the individuals in key positions raise serious ethical concerns;
- in companies with a poor environmental record or consistently bad industrial relations; and
- where management appears to be excessively concerned with its own remuneration.

This policy does not preclude investment in tracker funds, or in diversified or composite equity funds, alternative strategy funds or fixed interest funds, for the purpose of gaining diversification. If the Scheme invests in any of those types of diversified products, to that extent it may indirectly invest in assets which do not meet the ethical criteria set out above.

The Board applies responsible investment processes in managing the Scheme. The Responsible Investment Statement, to be read in conjunction with the Ethical Investment Policy, provides examples of responsible investment and ethical issues the Board considers.

The Board acknowledges that, as a fiduciary, there are limitations on its ability to exclude investments. The Board's Ethical Investment Policy and Responsible Investment Statement can be found at <u>www.christiankiwisaver.nz/documents</u> and on the offers and schemes register entries for the Scheme at <u>www.disclose-register.companiesoffice.govt.nz/</u>.

# 3. Investment strategy and objectives

#### 3.1 Setting the investment strategy

Establishing an investment strategy involves ensuring alignment between the Board's agreed investment objectives and the structure of the Scheme's investments. The strategy setting process includes consideration of:

- expected risk and return relative to the objectives for each Fund;
- the overall composition of the investments held for the Funds (including the adequacy of diversification);
- the expected liquidity of selected investments;

- availability and reliability of valuation information; and
- associated costs of investing and other relevant matters.

The investment strategy is formulated with reference to the Board's risk and return objectives for the Funds, as well as the considerations listed above.

The investment strategy is reviewed every three years, and more frequently if required. Normally, an independent consultant is engaged to produce a report recommending one or more investment strategies for each Fund. The report is discussed by the Committee which makes recommendations to the Board accordingly.

### 3.2 Objectives

#### **Growth Fund**

The Board's objective for the Growth Fund is to achieve medium to high returns over a long term investment horizon while accepting there will be significant fluctuation in returns short term. The Board seeks to do this by investing in a diversified range of growth assets (equities, private equity, forests and forest land) and income assets (cash and cash equivalents, fixed interest and mortgages) with a higher target allocation to growth assets than income assets (75%/25%).

#### **Balanced Fund**

The Board's objective for the Balanced Fund is to achieve medium returns over a long term investment horizon by accepting a medium degree of risk. The Board seeks to do this by investing in a diversified range of growth assets (equities, private equity, forests and forest land) and income assets (cash and cash equivalents, fixed interest and mortgages) with the target allocation to growth assets equal to the target allocation to income assets (50%/50%).

#### **Income Fund**

The Board's objective for the Income Fund is to achieve modest returns with a low expectancy of capital loss. The Board seeks to do this by investing in a diversified range of income assets (cash and cash equivalents, fixed interest and mortgages).

#### 3.3 Risk level

The Growth Fund of the Scheme has been assessed as at 31 December 2017 as having a risk category of 4 (where 1 is 'very low' and 7 is 'very high'), with an annualised standard deviation in returns of 5% or more but less than 10% over the 5 years ended 31 December 2017. This correlates to 'medium to high' volatility.

The Balanced Fund of the Scheme has been assessed as at 31 December 2017 as having a risk category of 3 (where 1 is 'very low' and 7 is 'very high'), with an annualised standard deviation in returns of 2% or more but less than 5% over the 5 years ended 31 December 2017. This correlates to 'low to medium' volatility.

The Income Fund of the Scheme has been assessed as at 31 December 2017 as having a risk category of 2 (where 1 is 'very low' and 7 is 'very high'), with an annualised standard deviation in returns of 0.5% or more but less than 2% over the 5 years ended 31 December 2017. This correlates to 'low' volatility.

#### 3.4 Investment strategy

The Board aims to meet its investment objectives for each Fund in the Scheme by investing in accordance with the benchmark asset allocations and ranges set out below. Investment in these asset classes is specifically permitted for the purposes of the FMCA.

Growth Fund:		Sector Range	
	Benchmark	Min	Max
Australasian Equities	25.0%	15.0%	35.0%
International Equities	40.0%	30.0%	50.0%
Other - Alternative Assets	10.0%	0.0%	15.0%
	75.0%		
New Zealand Fixed Interest	10.0%	5.0%	20.0%
International Fixed Interest	10.0%	5.0%	20.0%
Cash and Cash Equivalents	5.0%	0.0%	20.0%
	25.0%		
	100.0%		
Balanced Fund		Sector Range	
	Benchmark	Min	Max
Australasian Equities	15.0%	5.0%	25.0%
International Equities	30.0%	20.0%	40.0%
Other - Alternative Assets	5.0%	0.0%	7.5%
	50.0%		
New Zealand Fixed Interest	20.0%	10.0%	30.0%
International Fixed Interest	20.0%	10.0%	30.0%
Cash and Cash Equivalents	10.0%	0.0%	25.0%
	50.0%		
	100.0%		
Income Fund		Sector Range	
	Benchmark	Min	Max
New Zealand Fixed Interest	35.0%	25.0%	45.0%
International Fixed Interest	35.0%	25.0%	45.0%
Cash and Cash Equivalents	30.0%	15.0%	50.0%
	100.0%		

Australasian Equities means shares in companies which are listed in Australia and/or New Zealand.

**International Equities** means shares in companies which are publicly listed on a securities exchange and generally do not meet the definition of Australasian Equities.

**Other – Alternative Assets** means investments which do not fall within any of the other asset classes described in this SIPO but which the Board considers appropriately reflect the risk profile of the relevant Fund and will contribute to meeting the performance objectives for that Fund. Examples of these can include:

- private equity investments, which are ownership interests in operating companies not publicly listed on a securities exchange;
- forests, which is ownership of trees being established and grown for harvesting purposes on forest land (together with associated carbon credits); and

 forest land, which is ownership of land on which trees are being established and grown for harvesting purposes.

#### New Zealand Fixed Interest means:

- registered first mortgages; and
- Ioans made in New Zealand dollars to the New Zealand Government, the New Zealand Local Government Funding Agency, local authorities, banks and corporates, and investments in fixed interest products issued by foreign issuers approved by the Reserve Bank of New Zealand for repurchase transactions.

**International Fixed Interest** means investments in funds which invest in a diversified portfolio of loans which may include loans to governments, major local authorities, banks and corporate organisations, and other fixed interest securities, which are predominantly outside New Zealand.

**Cash and Cash Equivalents** means short-term, interest-bearing products such as deposits, bank bills, floating rate notes, on-call deposits and fixed interest securities with maturity periods of less than one year.

The Board may invest in other investments (not explicitly referred to or permitted) that it considers are of a type which falls within an asset class, appropriately reflects the risk profile of the relevant Fund and will contribute to meeting the performance objectives for that Fund.

### 3.5 Use of managed funds

The Board may invest in each asset class by investing in managed funds which in turn ultimately invest in (or predominantly in) underlying assets falling within that asset class.

Where the Board invests in an asset class through a managed fund, that managed fund may also have allocations to other asset classes. For example, where the Board invests in International Equities by investing in a managed fund, that managed fund may have an allocation to Australasian Equities. An investment in such a managed fund is treated by the Board as an investment entirely in the core asset class of that managed fund (in this example International Equities) for the purposes of this SIPO.

### 3.6 Rebalancing of the portfolio and cash flow management

Asset allocation ranges have been set as above (see part 3.4 '*Investment Strategy*' on page 7) and the rebalancing rules which apply are as follows:

- The allocation to each asset class for each Fund will be allowed to vary within the ranges set (with variations being caused by market movements, cash flows and tactical investment decisions);
- If a report to the Board advises that the allocation to an asset sector varies from the benchmark allocation, the Board may at any time arrange for a rebalancing to take place such that the actual allocation corresponds to or is nearer the relevant benchmark;
- If any asset allocations move materially outside their ranges, or if there is any material noncompliance with the Board's Ethical Investment Policy or Responsible Investment Statement or another aspect of this SIPO, the Board shall ensure as soon as practicable (but in any event within no more than 5 working days) that, as applicable, the allocations are rebalanced back to within the ranges set or the material non-compliance is remedied.<sup>1</sup>

<sup>&</sup>lt;sup>1</sup> If the rebalancing does not occur (or the material breach is not remedied) within the 5 working day period, this must be reported to the FMA as soon as practicable after that period expires (and the report to FMA must contain the information set out in regulation 96 of the Financial Markets Conduct Regulations 2014).

The above rebalancing provisions are without prejudice to the Board's ability to alter the asset allocation ranges as it considers appropriate from time to time.

Cash flows are one of the causes of asset allocation fluctuations within the Funds. The various funds and pools managed by the Committee each have differing liquidity needs. On a daily basis the assets in the Investment Trust (into which both the Scheme and other schemes invest) are allocated among the various funds and pools managed by the Committee so that they are all invested in a way which corresponds as closely as possible to their individual target asset allocations while meeting their liquidity requirements. The cash flows of the Funds of the Scheme will affect the allocations to the other funds managed by the Committee, and the cash flows of those other funds will affect the allocations to the Funds of the Scheme.

#### 3.7 Tax

The Scheme is a portfolio investment entity. The amount of tax a member pays is based on the member's prescribed investor rate (*PIR*). The Scheme pays tax on behalf of its members at 10.5%, 17.5% or 28% depending on each member's PIR.

# 4. Investment guidelines

This SIPO does not prohibit any investments including those that would be non-compliant with the Board's Ethical Investment Policy and Responsible Investment Statement.

Borrowing is prohibited without the specific consent of the Board.

No more than 5% of the assets of the Investment Trust can be invested in any one asset, with the exception of:

- authorised cash and cash equivalents; and
- index funds (where the limit is 10% per index fund).

No more than 12.5% of the Investment Trust's funds can be invested in mortgages.

#### 4.1 Hedging policy

Currency is not treated as a separate asset class. However, the Board enters into foreign currency contracts as required to protect the value of offshore assets and returns against currency movements. Hedging may be achieved through the use of derivatives.

The Board believes that an active approach to currency hedging is appropriate. Currency exposures are monitored, and adjusted as appropriate, on a weekly basis. Accordingly, the Funds will not maintain the same level of currency hedging at all times.

The currency risk benchmarks and ranges for the extent to which various asset classes will be hedged to the New Zealand dollar are currently as follows:

	Currency Hedge		
Sector	Benchmark	Range	
International Fixed Interest	100%		
International Equities	50%	25%-75%	
Other - Alternative Assets (overseas)	50%	25%-75%	

### 4.2 Other relevant policies

Other policies that are directly relevant to achieving the investment objectives and strategies include the Trade Allocation Policy, the Trade Execution Policy, the Corporate Engagement Policy and the Pricing Policy. Each of these can be found on the offers register at <u>www.disclose-</u> register.companiesoffice.govt.nz/ (select *Search Offers*, enter *OFR10845* and go to *Documents*).

# 5. Investment performance

#### 5.1 Australasian equities

The Board invests directly into the New Zealand and Australian share markets through the Investment Trust.

The Committee assesses the Scheme's Growth Fund and Balanced Fund investment performance in the Australasian Equities sector by reference to the S&P/NZX50 index (for New Zealand equities) and the S&P/ASX200 (50% hedged) for Australian equities over rolling periods of three months, one year, three years, five years and ten years. In addition, the Committee compares performance to the median manager return for Australasian equities reported in the MJW Investments Survey.

### 5.2 International equities

The Board invests directly into the international share markets through the Investment Trust.

The Committee assesses the Scheme's Growth Fund and Balanced Fund investment performance in the International Equities sector by reference to the MSCI World Index (50% hedged) over rolling periods of three months, one year, three years, five years and ten years. In addition, the Committee compares performance to the median manager return for international equities reported in the MJW Investments Survey.

#### 5.3 Other - alternative assets

The Board currently has (and may in future have) allocations to investments which do not fall within any of the other asset classes described in this SIPO, but which the Board considers appropriately reflect the risk profile of the relevant Fund and will contribute to meeting the performance objectives of that Fund or the Scheme. Alternative Assets which the Board may invest in include (but are not limited to) private equity interests, forests and forest land.

The Committee does not use benchmarks for assessing the Scheme's Growth Fund and Balanced Fund investment performance with respect to Alternative Assets, due to the unavailability of appropriate benchmarks.

### 5.4 New Zealand fixed interest

The Board invests directly into the New Zealand fixed interest market through the Investment Trust.

The Board provides registered first mortgage finance at competitive rates to clergy and other Christians who meet the Board's lending criteria. The Board invests a portion of the New Zealand Fixed Interest asset allocation in that mortgage portfolio.

The Committee assesses the Funds' investment performance in the New Zealand Fixed Interest sector by reference to the S&P/NZX Composite Investment Grade Bond Index over rolling periods of three months, one year, three years, five years and ten years. The Committee does not use a benchmark for assessing the investment performance of the mortgage portfolio, due to the unavailability of an appropriate benchmark.

The Committee also compares performance to the median manager return for New Zealand fixed interest reported in the MJW Investments Survey.

#### 5.5 International fixed interest

The Board outsources the management of its international fixed interest investments to reputable fund managers.

The Committee assesses the Funds' investment performance in the International Fixed Interest sector by reference to the Bloomberg Barclays Global Aggregate Index (Hedged) over three months, one year, three years, five years and ten years. In addition, the Committee compares performance to the median manager return for international fixed interest reported in the MJW Investments Survey.

#### 5.6 Cash and cash equivalents

The Board's management manages investments in the cash and cash equivalents sector with consideration for the liquidity requirements of the Funds, including ensuring sufficient funds are available to meet withdrawals.

The Committee assesses the Funds' investment performance in the Cash and Cash Equivalents sector by reference to the S&P/NZX 90 Day Bank Bill Index over rolling periods of three months, one year, three years, five years and ten years. In addition, the Committee compares performance to the median manager return for cash and cash equivalents reported in the MJW Investments Survey.

#### 5.7 Market indices

The benchmark portfolio against which the Board compares the investment return for each Fund (Income, Balanced and Growth) is a composite index:

- comprising the benchmark indices used to measure the Scheme's overall performance by individual asset class; and
- weighted according to the target investment mix for the relevant Fund.

More information about the benchmark indices referred to in this SIPO (and in the latest fund update for each Fund) can currently be found on the following web pages:

- S&P/NZX 50 Index http://au.spindices.com/indices/equity/sp-nzx-50-index
- S&P/ASX200 https://au.spindices.com/indices/equity/sp-asx-200
- MSCI World Index https://www.msci.com/world
- S&P/NZX Composite Investment Grade Bond Index http://au.spindices.com/indices/fixedincome/sp-nzx-composite-investment-grade-bond-index
- Bloomberg Barclays Global Aggregate Index (Hedged) https://www.bloomberg.com/quote/LEGATRUH:IND
- S&P/NZX 90-Day Bank Bill Index http://au.spindices.com/indices/fixed-income/sp-nzx-bankbills-90-day-index

The market indices and those web pages may change, or may be renamed or replaced, from time to time without notice to you.

# 6. Investment reporting

### 6.1 Performance reporting

The Committee reports to the Board on a quarterly basis.

The reporting includes a commentary on the current state of the markets, a commentary on the investment strategy and tactical asset allocation decisions, performance reports (and supporting commentary) including gross returns (three year returns versus SIPO return targets in relation to inflation), returns relative to benchmarks (by asset class), attribution analysis (the contribution of asset allocation, stock selection and hedging to overall performance, by asset class) and return relative to peers.

### 6.2 Compliance reporting

A report is run on every business day in Wellington to identify any SIPO limit breaks. The Board is advised immediately of any limit break and the action that will be taken to remedy the breach.

On a quarterly basis, the Committee reports to the Board any breaches (and associated remedies) that occurred during the previous quarter.

On an annual basis, the Committee reports any changes to its PALS document to the Board.

Approved by the Trustee 20 June 2018

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A Product Disclosure Statement is available from the website